

Investor Presentation

March 2026

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TRANS-OIL
Group of Companies

I. Key Highlights

Key 1H FY2026 Developments

Operational ramp up and higher asset utilization: Improved harvest in Moldova and Romania supported strong activity, with increasing crushing volumes and logistics throughput. Margins are gradually normalizing following weaker sunflower conditions in FY2025

Frial SA integration strengthening EU logistics platform: The integration of the Frial terminal (Constanța) in July 2025 has enhanced flow efficiency across the Danube–Black Sea corridor, enabling smoother operations and supporting increased throughput without disrupting existing logistical patterns

Rapeseed crushing plant is in ramp-up phase: Floarea Soarelui Balti (MD) rapeseed plant with processing capacity of 1,000 mt/day is now operational and contributing, supporting diversification into other vegetable oils and biodiesel-linked markets. Full operational performance is expected to be achieved in September 2026

Asset Base Expansion (Romania – Țândărei, nationally supported projects): Development of a new soybean and rapeseed processing facility in Țândărei, Romania, with targeted completion in 2028. The project will enhance vertical integration. Total capex amounts to EUR 48.0 million, of which EUR 25.0 million is financed through national state aid under the INVESTALIM program.

Photovoltaic Park: Installation of an on-site solar park with a capacity of approximately 2 MW (1.92 MWp), supported by a national funding and expected to be completed in 2027. The total investment amounts to EUR 1.7 million, of which EUR 1.0 million is covered through government grants. The facility is projected to supply around 40% of the electricity consumption of the Group's sunflower seed crushing plant.

Project Developments in Serbia and Romania: Ongoing modernization and capacity increase of the Tandarei sunflower plant, with completion expected Q3 2026, supporting efficiency and margin improvement. Two new warehouses were acquired in Serbia (Adaševci, Sombor). Launch of construction of corn starch production factory in Sremska Mitrovica

ESG Developments: The Group achieved first-time ISO 14001 and ISO 45001 certifications across all three Moldovan crushing plants, completed 23 additional recertifications under key international standards (including ISO 9001, ISO 22000, GMP, Halal and Kosher), and improved its Sustainalytics ESG Risk Rating from 45.3 ("Severe") to 37.4 ("High Risk"), reflecting strengthened environmental, social and governance performance



Trans-Oil at a glance



A leading agro-industrial business in CEE

#1 originator, processor and exporter of agri-commodities in Moldova

CEE strong presence in origination and processing in Romania, Serbia and other CEE countries



Vertically-integrated business with control over the entire value chain

32 own silos¹ & 5 port terminals unique in-land and Danube waterway infrastructure, including the latest acquisition of Frial terminal and port partnership terminals at Constanta

5 modern crushing and refining plants with crushing capacity of ca. 4.2k MT/day

own fleet of railcars, trucks and river barges



Strong international client base in Europe, Black Sea Area, Mediterranean region and MENA



Sustainable market leading margins: gross profit margin 14% and Adj. EBITDA margin 9%



Sustainable leverage: Adj. Net Debt³ / Adj. EBITDA at 2.99x and FCCR⁴ at 1.85x

Credit ratings

Fitch Ratings

B+ (Stable)

S&P Global Ratings

B (Stable)

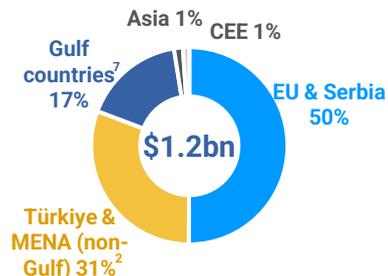


2.6m MT
Total sales volume in 1H 2026



383k MT
Total crushed volume in 1H 2026

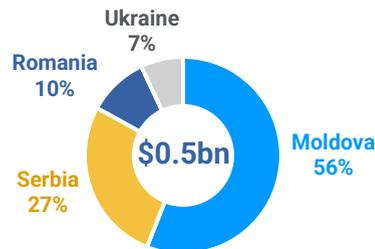
Revenue by geography⁵
1H 2026



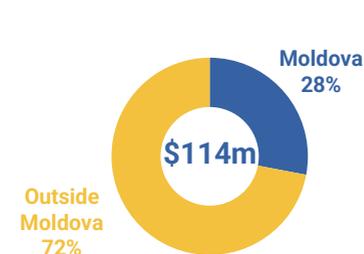
Adj. EBITDA by segment
1H 2026



Non-current assets by location
1H 2026



Adj. EBITDA by geography⁶
1H 2026



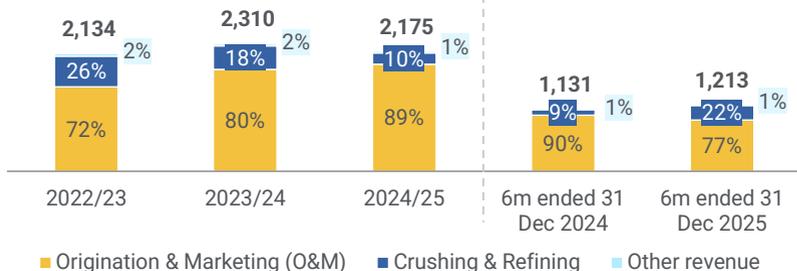
Notes: 1 – Of which 26 are independent and 6 attached to crushing plants; 2 – Includes Türkiye, Oman, Iraq, Egypt, Lebanon, Tunisia, Yemen, Libya, and Jordan; 3 – Net Debt excl. 75% Readily Marketable Inventories (RMI) and non-interest bearing subordinated shareholder loan; 4 – Calculated as Adj. EBITDA for the financial year divided by Fixed charges (Sum of interest expense, loan commissions, bank commissions, interest on bonds issued, lease interest expenses and amortization of bonds issued costs); 5 – by country of sale; 6 – by country of sourcing and crushing; 7 – Includes UAE, Iraq, Saudi Arabia. Trans-Oil Group includes Aragvi Holding International Ltd together with all its subsidiaries

1H 2026 financial highlights



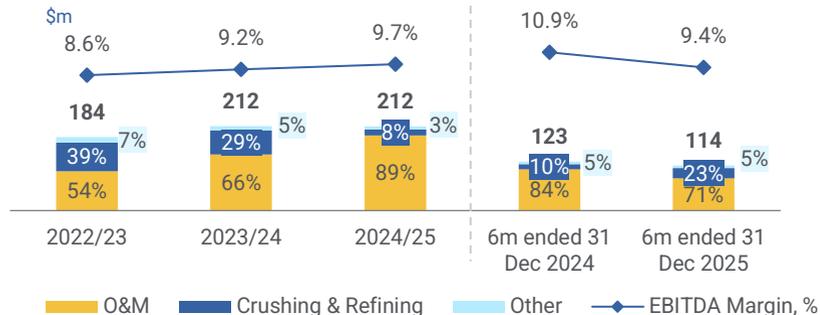
Revenues

\$m



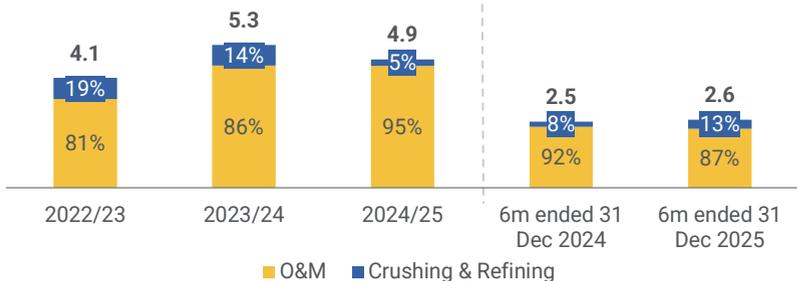
Adj. EBITDA

\$m

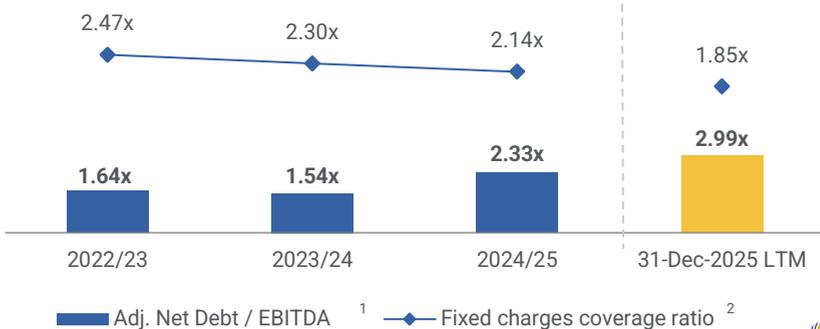


Volumes

m MT

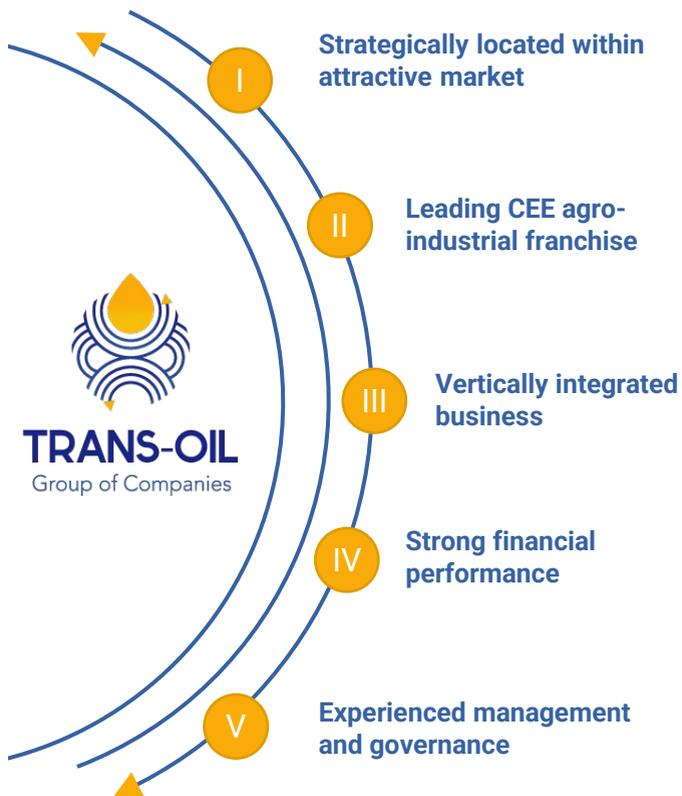


Sustainable leverage and FCCR



Source: Financial reports. Note: 1 – Net Debt excluding 75% RMI and non-interest bearing subordinated shareholder loan; 2 – Calculated as Adj. EBITDA for the last twelve months divided by Fixed charges (Sum of interest expense, loan commissions, bank commissions, interest on bonds issued, lease interest expenses and amortization of bonds issued costs)

Key investment highlights



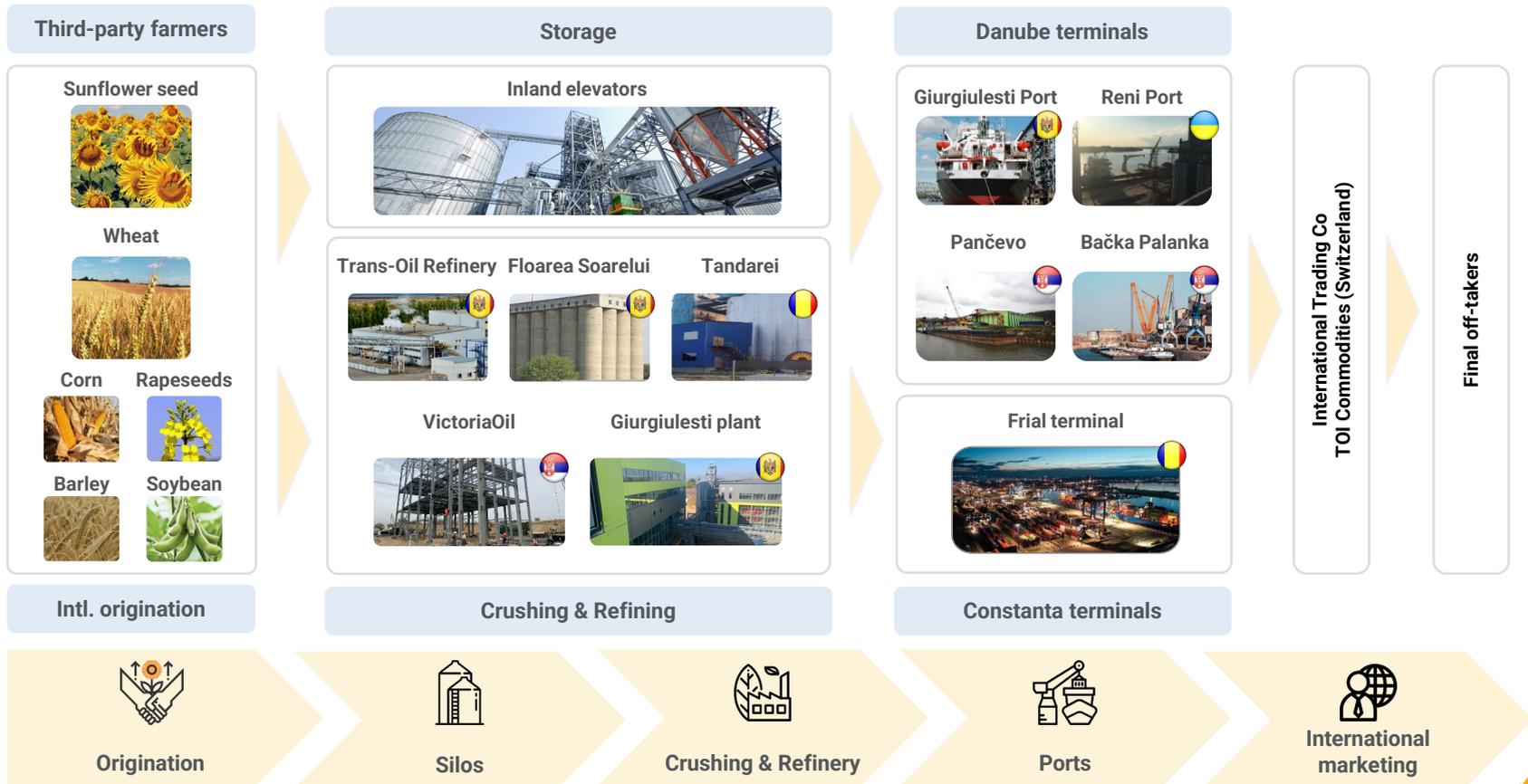
- Well-positioned in the Black Sea region to serve **1bn+ population with growing consumption**
- **Well-diversified international marketing** between Europe and rapidly growing MENA markets
- Export business with **hard currency revenue**
- Access to **broad commodity base** and **wide end-consumer markets in CEE**
- **Prudent expansion** of operations in origination, logistics and processing within the Danube region
- **Unique in-land and waterway infrastructure** provide long-term competitive advantage
- Efficient **vertically integrated business** from origination, processing to international marketing
- **High origination / crushing margins** through direct access to farmers and stringent cost control within own infrastructure
- **Well invested modern facilities** with potential to further grow capacity utilization
- **Market leading margins** (gross profit margin 14% and Adj. EBITDA margin 9%¹)
- **Healthy balance sheet and leverage** (Adj. Net debt² / Adj. EBITDA 2.99x as of 31 Dec 2025)
- **Established corporate governance** with a majority of INEDs on the BoD and Oaktree Capital Management as a minority shareholder
- **Highly professional team** led by founder Vaja Jhashi for over 15 years
- **Strong commitment to the community and environment**



TRANS-OIL
Group of Companies

II. Leading European agro-industrial platform

Efficient vertically integrated business



Established operations and strategic asset positioning



Access to broad commodities base enjoying higher crop and weather risk diversification



Expansion into EU and Serbia to enhance asset base and market reach



Ambitions for growth in the US and Middle East to diversify global footprint and strengthen market presence



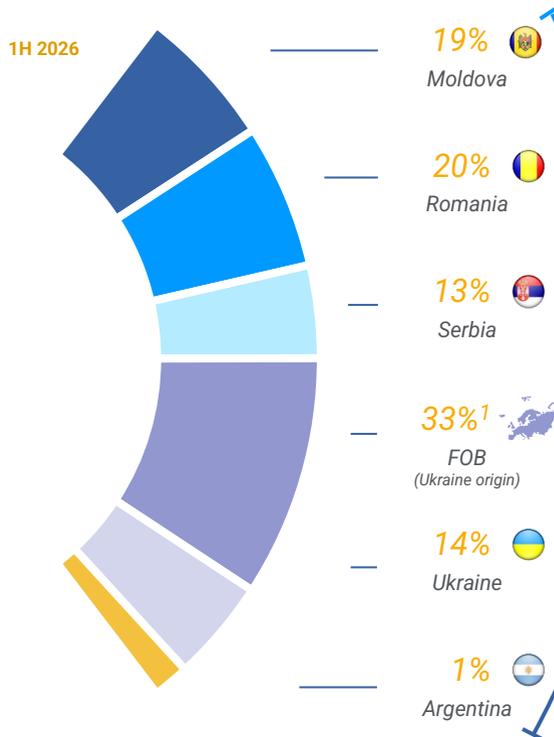
72% of Group Adj. EBITDA outside Moldova



Origination & marketing: Diversified operations support sustainable growth

Successfully diversifying origination operations

Volume by origin, %



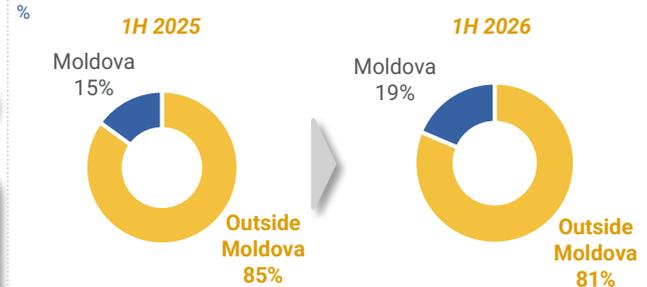
2025 FY 94%
1H 2026 98%

Origination & Marketing from CEE

Central-Eastern Europe²

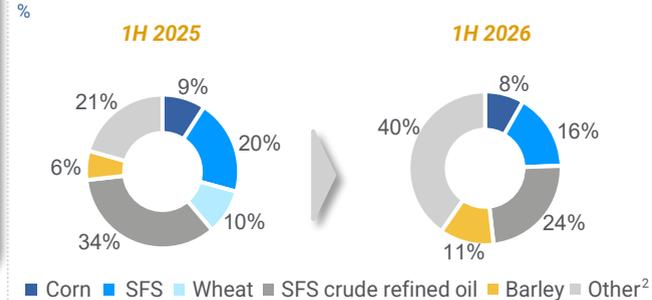
- Maintaining market leadership in Moldova
 - Well diversified supplier base represented by major crop farmers
- Forward contracts at pre agreed price, delivery terms and delivery date
- Strong insight into local origination with existing operations in Romania and Serbia
- Vast inland and Danube waterway infrastructure

Origination & Marketing revenue by geography of origin



Maintaining strong diversification outside Moldova given drought risk occurrence in the country and region

Origination & Marketing revenue by crop



Revenue diversification with the focus on a wider crop portfolio

Diversified geographical reach in core markets



Diversified international customer base allows to efficiently redirect the focus of the marketing operations



Efficiently expanding Asia sales via increased contract volumes with current clients and entering new markets



EU Sales sourced predominantly from Moldova / CEE under Free Trade Agreement



Attractive end-consumer market in CEE⁵ via bottled oil production and sales

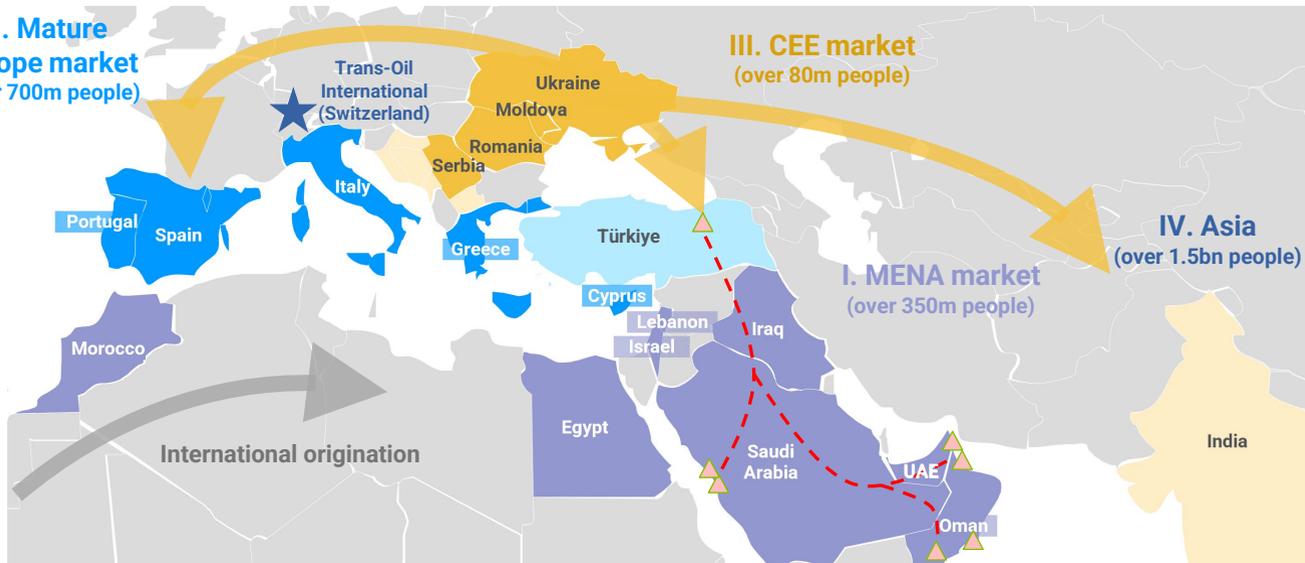
Key sales destinations

II. Mature Europe market
(over 700m people)

III. CEE market
(over 80m people)

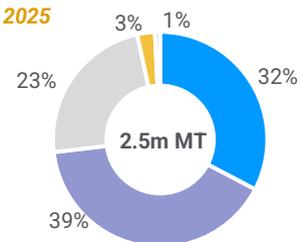
I. MENA market
(over 350m people)

IV. Asia
(over 1.5bn people)

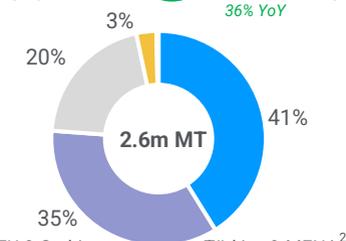


Sales volume by geography %

1H 2025



1H 2026



- EU & Serbia 1
- Türkiye & MENA 2
- Gulf countries 3
- CEE 5
- Asia 4

△ Port locations

Impact of Iran conflict on Trans-Oil operations

1

No disruptions to date; moderate and diversified Gulf exposure

- Gulf markets account for only **c. 17% of turnover**, indicating contained concentration risk
- Core trade flows via:
 - **Iraq** (via Umm Qasr; Turkey rerouting under assessment)
 - **Saudi Arabia and Oman** (incl. Ashkharak port outside the Strait of Hormuz)
 - **UAE** (via occasional shipments to Fujairah)

Rerouting options available if required, Red Sea operations unaffected

2

Stable counterparty performance; select exposure to potentially impacted flows



No defaults on receivables



No negative counterparty signals observed



Exposure to Gulf is being monitored

3

Logistics driven inflation is being partially offset by supportive pricing and regional premiums

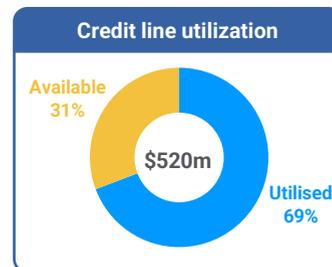


Approximately **30% of the business is logistics-driven**, resulting in upward pressure on freight, insurance, and related costs; however, this impact is expected to be partially **offset by higher vegetable oil prices** (supported by biodiesel demand and Brent) and **premiums paid by importers** with access to ports outside the Strait of Hormuz

4

Strong Liquidity Position with No Immediate Funding Risks

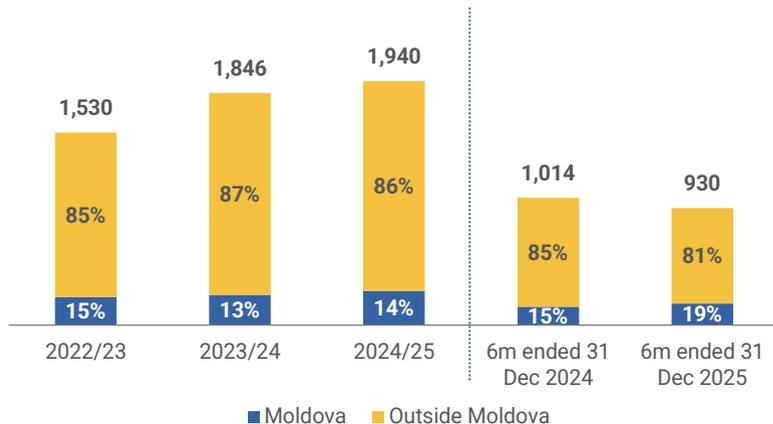
- Trans-Oil has **limited exposure to hedging-related margin calls**, positioning the Group at relatively lower risk compared to many commodity trading peers.
- **Credit line utilization currently stands at \$360m out of \$520m available**, reflecting seasonal working capital requirements. No immediate liquidity constraints are identified.



Origination & marketing: Resilient revenue and stable EBITDA performance

Origination & Marketing revenue

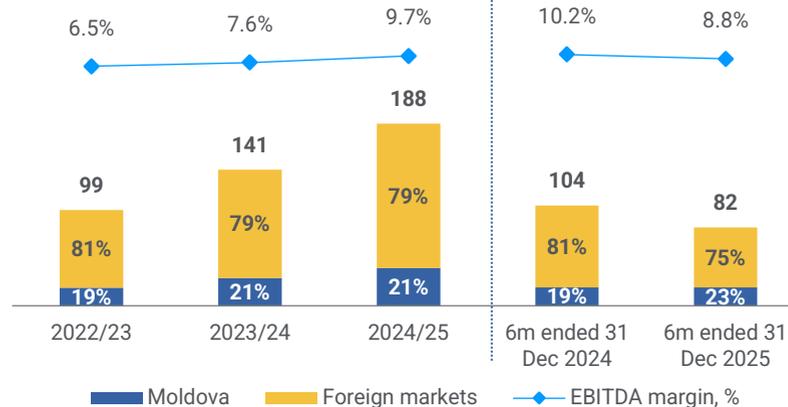
\$m (unless otherwise stated)



- The Group continued to demonstrate **strong and sustainable performance** in Origination & Marketing segment amid volatile economic environment in the region, via diversification outside Moldova

Origination & Marketing Adj. EBITDA and margin

\$m (unless otherwise stated)



- Origination & Marketing **Adj. EBITDA continues to perform strongly** in 1H 2026

Crushing & refining: Modern crushing plants

Trans-Oil Refinery



Crushing capacity:
48,000 MT per ½ year



Utilization¹: **74%**

Floarea Soarelui



Crushing capacity:
144,000 MT per ½ year



Bottling: **150 MT / day**



Utilization¹: **68%**

Tandarei



Crushing capacity:
78,000 MT per ½ year



Utilization¹: **74%**

VictoriaOil



Crushing capacity:
144,000 MT per ½ year



Bottling: **276 MT / day**



Utilization¹: **99%**

Crushing plant at Giurgiulesti



Crushing capacity:
90,000 MT per ½ year



Utilization¹: **55%**

Organic high-oleic sunflower oil

Full product range

Crude vegetable oil

Produced from the crushing of sunflower seeds, which is subsequently sold in bulk

Organic high-oleic sunflower oil

Obtained by purely mechanical pressing of selected oleic acid-rich SFS from controlled organic cultivation

Refined oil

Crude oil that has gone through refining operations to remove colour, waxes and smell

Bottled oil

Bottled into different sized plastic containers and sold both domestically and internationally

Sunflower meal

By-product of the crushing process which is sold as a component for animal feed

Strong bottled brands in key markets

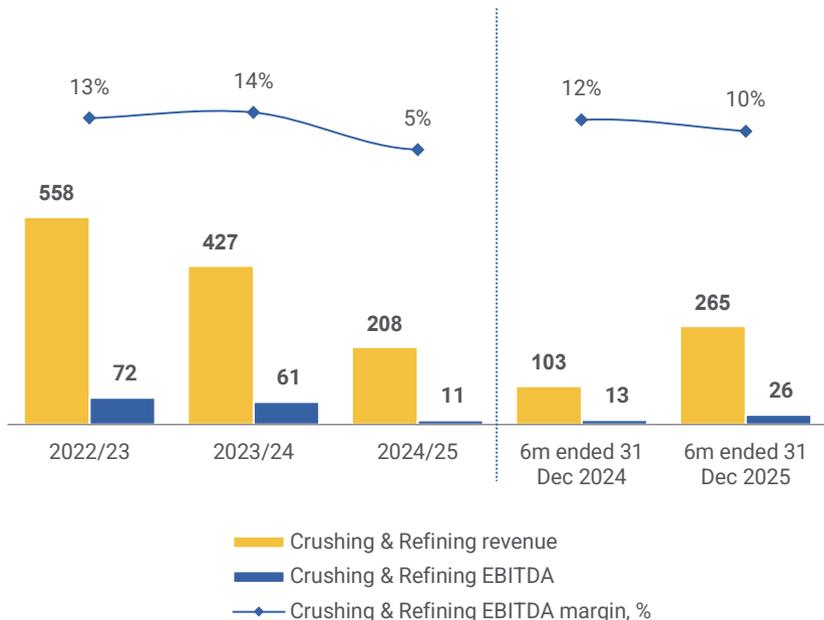
ISKON / **FLORIS** / *Private label*



Crushing & refining: Resilient margins

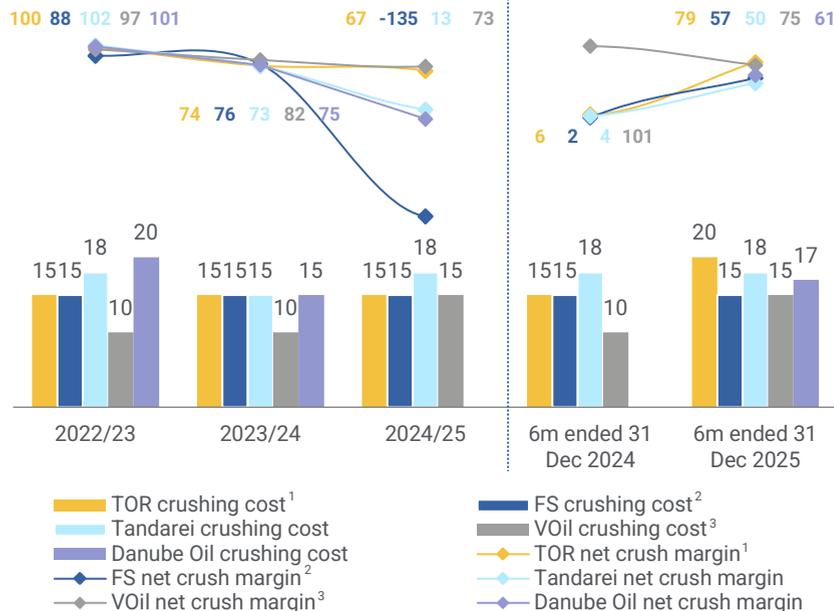
Crushing revenues and profitability

\$m (unless otherwise stated)



Crushing margins

\$/ MT



- Crushing volumes have rebounded closer to historical levels (+35% y-o-y) thanks to the rapeseed plant becoming fully operational.
- Full EBITDA contribution and ramp-up cost absorption is expected to be seen by Q2-Q3 2026

Terminals & infrastructure: Developing Danube hub



Giurgiulesti (Moldova)



Three loading berths
each 150m long



1,600k MT/year
transshipment capacity



70k MT
storage capacity

Reni (Ukraine)



Two loading berths
101m / 93m long



800k MT/year
transshipment capacity



73k MT
storage capacity

Pančevo & Bačka Palanka (Serbia)



Two
port terminals



2,000k MT/year
transshipment capacity



150k MT
storage capacity

Constanta (Romania)



Port terminal²



1,200k MT/year
transshipment capacity



60k MT²
storage capacity



32 inland silos / elevators connected to the railway network



Fleet of **75 own** and **175 (up to 300 in the peak season) rented railcars**, **30 own trucks**



3 own river barges (2 oil tankers & 1 dry bulk river carrier) and **2 handy-max type vessels**

Origination of grains inland Romania, Serbia and Moldova with the purpose of shipping those goods by railway, trucks and barges to Constanta Terminals and loading Panamax size vessels to final destinations



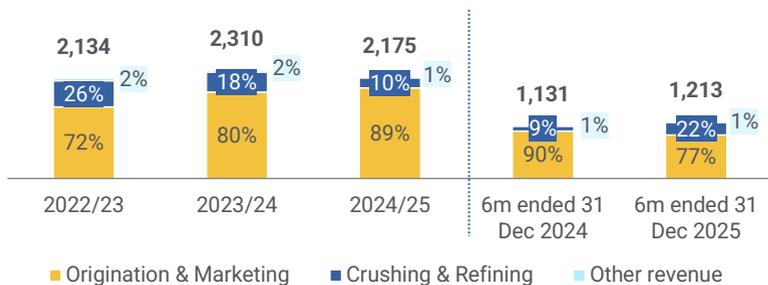
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III. Strong financial performance

Resilient revenue

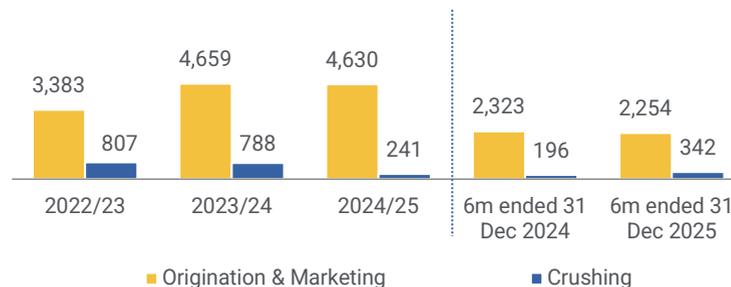
Revenue breakdown by segment

\$m (unless otherwise stated)



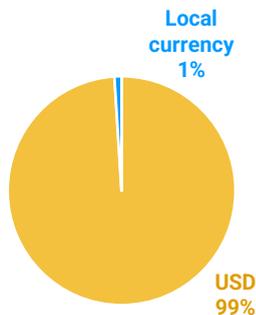
Segments volumes

k MT



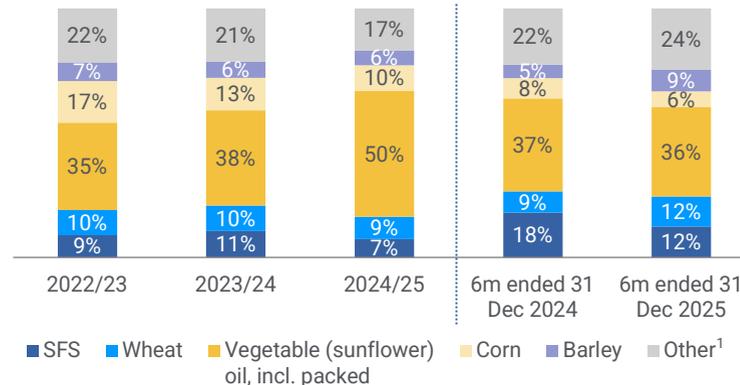
Revenue breakdown by currency

1H 2026, %



Revenue breakdown by product

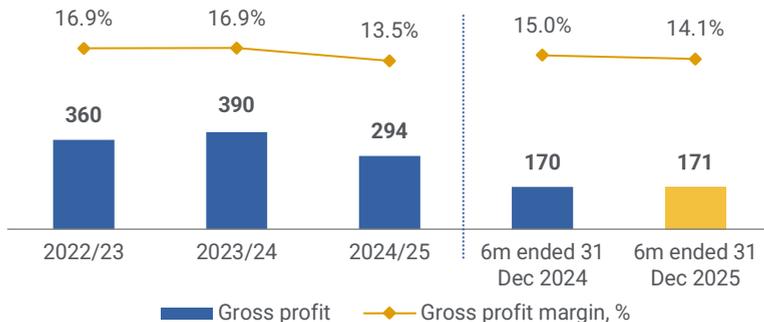
%



High sustainable margins

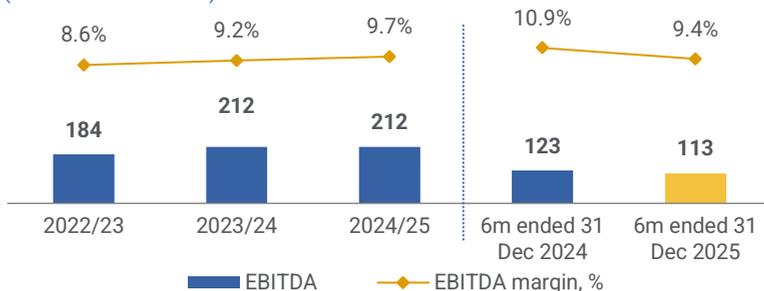
Gross profit

\$m (unless otherwise stated)



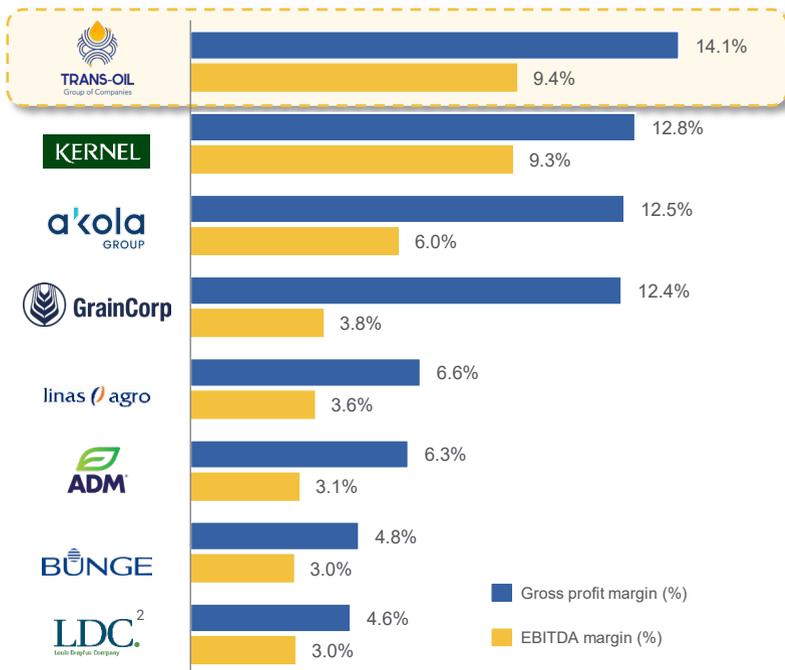
Adj. EBITDA

\$m (unless otherwise stated)



Gross profit and EBITDA margins vs. peer companies

2024/25¹

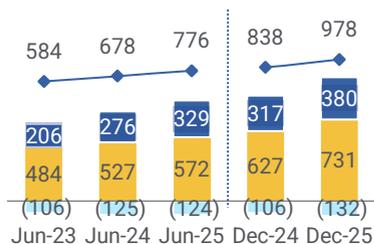


- Despite a challenging economic and geo-political environment, **the Group's Adj. EBITDA has maintained a resilient growth trajectory since 2022/23**
- **The Group maintains one of the highest EBITDA margins¹** compared to peer companies

Working capital

Net working capital

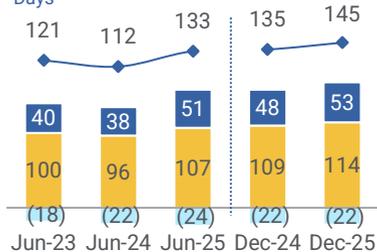
\$m



- Trade and other receivables
- Inventories
- Payables
- Net working capital¹

Cash conversion cycle

Days



- Trade and other receivables
- Inventories
- Payables
- Cash conversion cycle²

- Cash Conversion Cycle** is calculated by adding the days inventory is held to the days receivables are collected and then subtracting the days payables are delayed
- Longer cash conversion cycle as of Dec 25 is mainly driven mainly by more favorable payment terms given to key buyers in exchange for a price premium – aimed at supporting healthy origination and marketing margins

RMI cycles

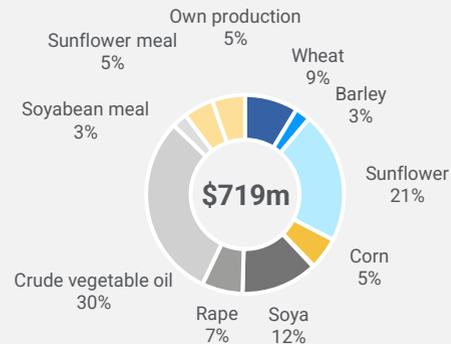


RMI, \$m ■ June ■ December

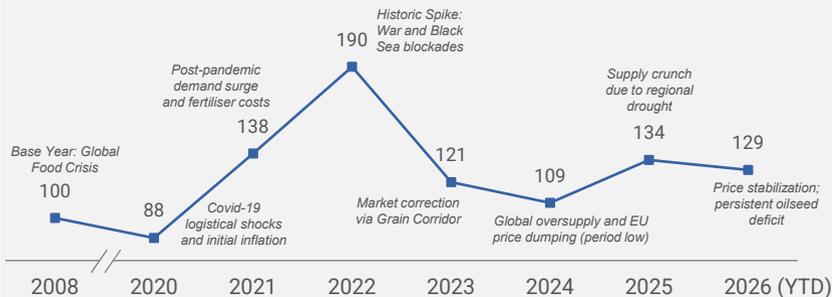
RMI breakdown³

31 December 2025

- RMI are usually cyclical throughout the year with the lowest volume in summer months and highest in November-February
- RMI comprise highly liquid market-grade agricultural inventories, namely wheat, corn and other grains, oilseed, vegetable oils and meal and other agricultural commodities
- 85% of RMIs are sold under physical forward contracts



Price Index of grains and oilseed⁴

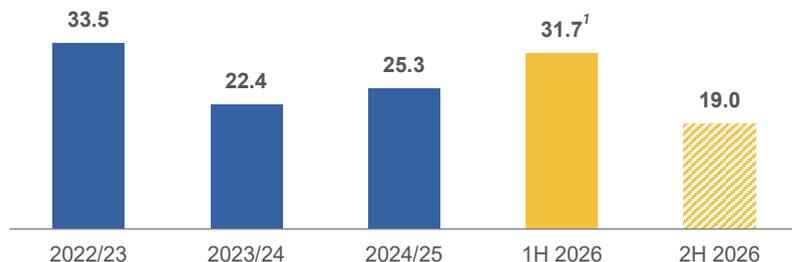


Note: 1 – Calculated as the working capital less sum of advances to suppliers and cash and cash equivalents; 2 – Calculated as the sum of the trade and other receivables conversion cycle, the inventories conversion cycle less the payables conversion cycle; 3 – Grains & Oilseeds purchased for resale and the Group's own production as per note 10 to the Group's Consolidated Financial Statements; 4 - Average annual grains and oilseeds prices in the Black Sea, S&P Global Platts, Argus Media, IGC, EU Commission (DG AGRI)

Continuous investments across business lines and acquisitions

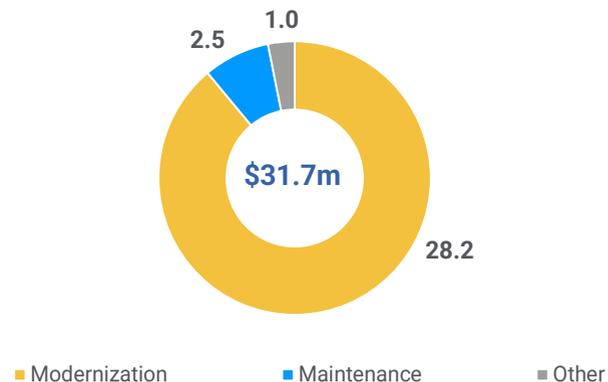
CAPEX and Acquisitions¹

\$m



CAPEX breakdown for 1H 2026

\$m



- **Trans-Oil has actively invested across all business lines** in order to maintain and support further development of the business. CAPEX in 1H 2026 included:
 - **Modernization of existing crushing facilities** (\$23.8m)
 - **Modernization of existing storage facilities** (\$4.4m)
 - **Maintenance CAPEX** (\$2.5m)
 - **Other Capex Spending** (\$1.0m)

Note: 1 – Does not contain the Frial SA acquisition of \$30.4m.

Strong credit track record

- **Trans-Oil has successfully refinanced its \$500 million 5-year Eurobond** due 2026 with a new \$550 million 11.125% notes due 2029, strengthening its debt profile and extending maturities
- In March 2025, on the back of the **strong secondary trading performance**, the Group has tapped its existing US\$550m 11.125% due Nov-29 bond with **US\$100m tap at 10.444% yield**
- Strong Group's debt metrics over the last several years:
 - 47% of the portfolio represents long term loans
 - Adj. Net debt¹ / Adj. EBITDA ratio at 2.99x in Dec-25
 - Fixed charges and Interest coverage ratios at 1.85x and 1.97x in Dec-2025
- **As of 31 December 2025, adj. Net debt stood at \$607m** with total debt on the balance sheet at \$1,366 million. The company held \$195 million in cash and cash equivalents, \$25 million in shareholder loans, and 75% of RMIs valued at \$539 million (out of a total of \$719 million)

Adj. Net debt¹ / Adj. EBITDA

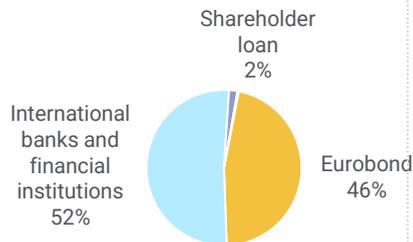
\$m (unless otherwise stated)



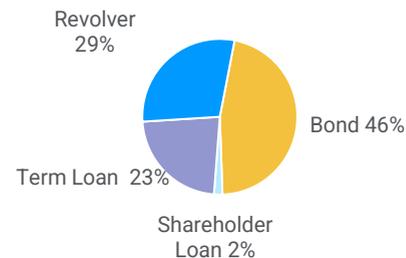
Debt breakdown

As of 31 December 2025

By type of lender²

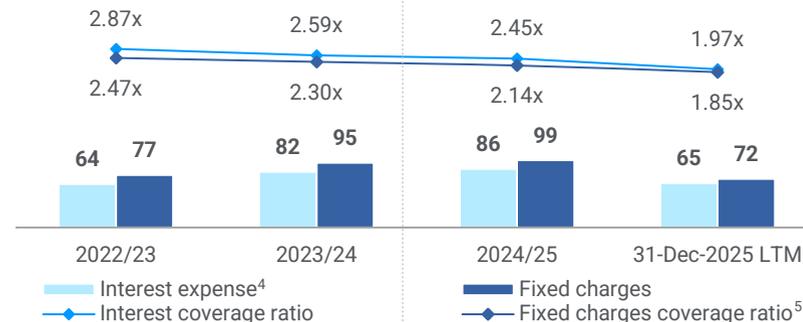


By type of debt³



Fixed charges and interest coverage ratios

\$m (unless otherwise stated)



Note: 1 – Net Debt excluding 75% RMI and non-interest bearing subordinated shareholder loan; 2 – International banks and financial institutions: AIK Bank, TradeX, ING, Arabank, UBS, BIC Bread, Syndicate of banks (Komericialna, Raiffeisen, UCB and OTP); DFIs: IIB, FMO, BSTDB; Shareholder loan: non-interest bearing subordinated shareholder loan from Vaja Jhashi and OCM, with fair value adjustment; 3 – Revolver loan is represented by self-liquidating facilities; term loan includes amortising loans and loans with bullet repayment; 4 – Sum of interest expense, interest on bonds issued; 5 – Adj. EBITDA for the last twelve months divided by Fixed charges (Sum of interest expense, loan commissions, bank commissions, interest on bonds issued, lease interest expenses and amortization of bonds issued costs)



TRANS-OIL
Group of Companies

IV. Experienced management and governance

Trans-Oil Group history

1997-2008

Launch of global marketing operations



2009-2012

Market consolidation and launch of crushing business



2013-2017

Modernization and improving profitability



2018-2025

Expansion and further vertical integration



Trans-Oil has been constantly growing through market consolidation and vertical integration building a leading agri-industrial business in CEE

1997-1998

- Trans-Oil Ltd, a US based company, is established by Mr. James Kelley
- Trans-Oil acquires the biggest elevator in Moldova

2004-2008

- Mr. Vaja Jhashi acquires Trans-Oil
- Financial headquarters moves to Switzerland

2009

- Launch of port facilities located in Giurgiulesti International Port

2010

- Launch of the first crushing plant Trans-Oil Refinery

2011

- Acquisition of WJ Group and obtaining control over the biggest Moldovan crushing plant Floarea Soarelui

2014

- Acquisition of two port terminals in Reni, Ukraine

2016

- Expansion of port facility in Giurgiulesti

2017

- Launch of e-trade platform for agricultural producers

2018-2019

- The Group's Board of Directors appointed
- Credit ratings obtained
- Debut \$300m Eurobond issue
- Oaktree became a minority shareholder
- Acquisition of Romanian crushing plant

2020-2022

- Record revenues and EBITDA achieved
- VictoriaOil was consolidated into the Group
- \$400m Eurobond issue and two \$50m taps
- Acquisition of two targets in Serbia

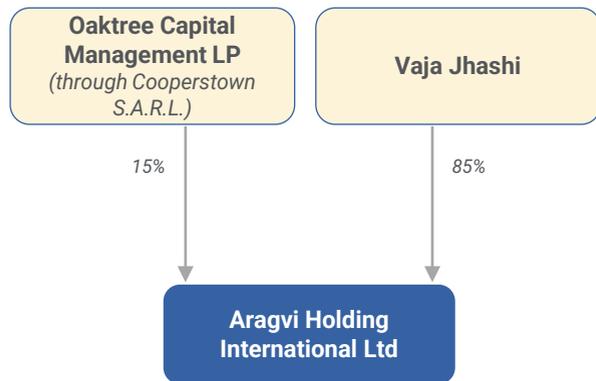
2023-2025

- Creation of own river fleet
- Fitch upgrade to B+ and S&P upgrade to B
- \$550m Eurobond refinancing
- \$100m tap of existing Eurobond

High corporate governance standards

Shareholder structure

as of 31 December 2025



- **Oaktree Capital Management** has acquired a **12.5% interest** in Aragvi Holding International Ltd on 18 June 2019
 - Oaktree Capital management is a **leading US-headquartered global alternative asset management firm** specializing in credit strategies, private equity and real assets
- The Company, together with its shareholders, is currently contemplating potential strategic alternatives to further support Trans-Oil future growth, including capital markets transactions such as a potential Initial Public offering of the Company's shares on a regulated market

Board of Directors



Vaja Jhashi
CEO and Founder of
Trans-Oil Group

- Graduated from Moscow State University and Cairo University, holds MBA degree from Indiana University



Tommy Gade Jensen
Non-executive Director

- Senior Advisor at Oaktree Capital Management responsible for Agri & Food sector
- Previously CEO of Bunge EMEA in 2012-2017 and held various senior management positions at Bunge since 2003

Independent Directors



Alain Stephane Dorthé
Independent Director

- Formerly Head of Credit Division, First Vice-President, at Banque de Commerce et de Placements (BCP), Genève
- Formerly Head of internal audit, Senior Vice-President at Discount Bank & Trust Company and Credit Director at UBS Zurich



Cem Osmanoglu
Independent Director

- Independent financial consultant
- Formerly Head of Trade Finance Department at BCP Banque de Commerce et de Placements



Asif Chaudhry
Independent Director

- Vice-President for International Programs in Washington State University
- Formerly US ambassador to Republic of Moldova in 2008-2011, Vice-President of Commodity Credit Corporation of Foreign Agricultural Services in 2006-2008

Strong international management team

○ Years of experience

□ Year of joining the Group

30+



Vaja Jhashi

CEO and Founder of Trans-Oil Group

Graduated from Moscow State University and Cairo University; Holds MBA degree from Indiana University

35+



Giovanni Qauglia
Deputy CEO

Previously worked in Cargill, Bunge, and ADM Graduated from Sheffield University and is a qualified Cost & Management Accountant

2012

14+



Oleg Lupasco
Head of Corporate Finance

Previously finance director in media industry Graduated from University of Leicester (Finance); MBA degree at University of Chicago Booth School of Business

2012

24+



Radu Musinschi
Regional Director for Romania and Balkans

Previously head of Acquisition/LBOs and project finance at Raiffeisen Bank Romania Graduated from Moldova State University; Master's degree from National School of Political and Administrative Studies in Romania; MBA at the University of Cambridge¹

2014

21+



Evghenii Calac
Head of IR

Previously worked in Rabobank and ING Graduated from Bilkent University and holds an MBA in Food and Agriculture from Wageningen University

2026

19+



Procop Buruiana
Group Head of Legal

Holds an LL.M and JD degree (Washington University in St. Louis, USA), an LL.M degree (University of Warwick, UK) and an LL.B degree (Babes-Bolyai University, Romania)

2023

34+



Stela Ostrovetchi
Head of Oil Refinery operations in Moldova

Graduated from Balti State University (Technical disciplines) and the Academy of Economic Studies in Moldova

1990²

21+



Evgeniya Ursu
Chief of Treasury and Finance

Graduated from London Metropolitan University (Business Law); Master's degree from Moscow State University/ EISS (Marketing and PR); MBA from University of Chicago Booth School of Business

2000

32+



Thierry Beaupied
Chief Operating Officer

Previously trader at Plantureaux SA, Lesieur Group and Louis Dreyfus Graduated from Maritime College of La Rochelle

2003

23+



Daniel Ruiz
Head of Global Funding and Business Development Solutions

Previously worked in BCGE, BNP Paribas, Societe Générale Graduated from the University of Geneva

2019

34+



Alex Hanson
Chief Risk Officer

Previously Risk Director at CHS Intl. Has a BSc. (First Class Honours Degree) in Applied Chemistry from Kingston Polytechnic

2020

15+



Sinisa Kosutic
Head of VictoriaOil refinery

Previously worked in Credit Agricole, Komercijalna Bank Graduated from the University of Belgrade (Economics)

2010³

Trans-Oil's high commitment to sustainability

Annual Sustainability Reports published



Environmental

H1 2026

 CO ₂ emissions intensity <i>Kg CO₂/t of Output</i>	33
 Water Usage Ratio, <i>Litres/t of Output</i>	190
 Energy Usage Ratio, <i>Mj/t of Output</i>	255
 Waste Recycling Rate	99.2%



Best practice **Environmental, Health and Safety** standards in place (IFC/EBRD compliant)

Focus on Organic



Construction of Giurgiuilesti plant for **premium organic SFS oil production**



Exclusive **contracts with organic certified farmers** in Moldova



Employees

 Employee turnover rate	15%	 The largest agro-industrial employer with ca. 2,495 of employees across Moldova	
 Employee training, <i>Hours per employee</i>	6.7	 Female employment rate	27%
 Employees with disabilities rate	1.5%	 Women in management	40%
 Number of severe accidents in last 3 years	3	 Number of fatalities in last 5 years	0

Communities



Organizing public events for children



Pre-crop loan facility with limit of **\$43m** supporting **Moldovan farmers**



~\$148m invested in the **local asset infrastructure** since June 2012



Tree planting, antilitter activities, public roads repair





TRANS-OIL
Group of Companies

Appendix

Key financial indicators

Balance sheet

\$m (unless otherwise stated)	2022/23	2023/24	2024/25	6m ended 31 Dec '24	6m ended 31 Dec '25
Property, plant and equipment	467	468	481	470	515
Intangible assets and Goodwill	49	49	49	51	64
Inventories	484	527	572	627	731
Forward contracts	112	106	145	103	142
Trade receivables and advances	376	472	644	567	719
Cash and cash equivalents	68	134	159	145	195
Total assets	1,558	1,757	2,053	1,972	2,366
Borrowings	744	873	1,097	1,073	1,366
<i>incl. Shareholder's loan</i>	19	21	23	23	25
<i>incl. Bonds issued and Bond premium</i>	492	495	630	531	632
Deferred tax liabilities	34	35	18	33	20
Advances received	0	0	34	0	33
Trade and other payables	106	125	124	106	132
Other liabilities	37	24	17	30	22
Total liabilities	922	1,057	1,291	1,242	1,574
Total equity	636	701	762	730	792
Total equity and liabilities	1,558	1,757	2,053	1,972	2,366

Key financial indicators

Net Debt, \$m	676	739	938	739	1,171
Adjusted Net Debt, \$m	302	328	493	328	607
RMIs, \$m	473	519	564	519	719
75% of RMIs, \$m	355	389	423	389	539

Income statement

\$m (unless otherwise stated)	2022/23	2023/24	2024/25	6m ended 31 December		LTM
				2024	2025	
Revenue	2,134	2,310	2,175	1,131	1,213	2,257
Gross profit	360	390	294	179	171	295
margin, %	17%	17%	14%	15%	14%	13%
Other income	10	9	7	2	4	9
Selling and distribution costs	(175)	(173)	(76)	(38)	(50)	(87)
General and administrative expenses	(26)	(29)	(30)	(16)	(17)	(31)
Other gains / (losses), net	(9)	(9)	(10)	(8)	(9)	(11)
Operating profit	160	188	186	110	99	175
Finance income and costs, net, of which:	(68)	(98)	(109)	(72)	(71)	(108)
Interest expense	(64)	(82)	(86)	(49)	(65)	(103)
Fixed charges	(77)	(95)	(99)	(61)	(72)	(110)
Profit before income tax	92	89	77	38	29	67
Profit for the year	73	68	54	33	25	46
Adjusted EBITDA	184	212	212	123	114	203
margin, %	9%	9%	10%	11%	9%	9%

Key financial ratios

Adjusted Net Debt / Adjusted EBITDA, x	1.64x	1.54x	2.33x	2.05x	2.99x	2.99x
Interest coverage ratio, x	2.87x	2.59x	2.45x	2.52x	1.75x	1.97x
Fixed charges coverage ratio, x	2.47x	2.30x	2.14x	2.02x	1.60x	1.85x

Working capital: Readily marketable inventory (RMI) concept

RMI concept is being widely used by commodity trading companies

RMI usually includes agricultural commodities and their derivatives (e.g., vegetable oils, meal, grains, oil seeds, etc.) that have been purchased or produced with the intent to be sold

In order to be treated as RMIs, inventories must meet the following criteria:

- ✓ The inventory is "pre-sold"
- ✓ The inventory could realistically be liquidated within 30 days (whatever the ultimate terms of the trading position)
- ✓ The inventory is not held for processing purposes
- ✓ The proceeds of any inventory liquidation are used for debt repayment
- ✓ These are regularly traded on international markets and current prices can be obtained from market data



RMIs are also considered as readily convertible into cash

Given the nature of our business and the fact that our traded commodities portfolio exactly meets the prerequisites of RMIs concept, the Group applies the same concept

Working capital: Adjusted net debt concept

Purpose of Adjusted Net Debt

- Given the limitations of commodity trading companies' public and global capital disclosures, their relative short history on global capital markets and the complexity of their businesses, **the concept of adjusted net debt has been introduced and widely used**
 - ✓ We believe that commodity traders' capital structure can raise confidence-sensitivity risks in certain scenarios, by making creditors more inclined to overreact to the size of their debt exposure
 - ✓ The concept of Adjusted net debt aims to help creditors better assess the credit risks related to the commodity trading business

Netting Against Total Debt

- In order to properly determine the debt nature and debt repayment capacity of commodity trading companies, certain amount of **RMIs is being deducted from the total debt**

Adjusting Debt for RMIs

- Such netting is made against the total debt, not just short-term debt that is actually **used by commodity traders in most cases to finance RMIs**
 - ✓ In order to account for any margin losses in case of inventory accelerated liquidation we apply a discount of 25% to the RMIs for the purpose of determining net debt position